

The logo for AT*SQA, featuring the text 'AT*SQA' in a bold, sans-serif font. The asterisk is orange, and the letters 'AT' and 'SQA' are white. The logo is set against a black circular background.

Test Automation Micro-Credential

Syllabus

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Table of Contents

Test Automation

- 5 Introduction
- 6 Selecting Test Automation Candidates
- 9 Building Maintainable Test Automation Software
- 11 Benefits of Automated Testing
- 13 Test Automation Risks
- 14 Test Automation Success Factors
- 17 Test Automation Tools

References

- 18 ISO/IEC/IEEE Standards
- 18 Trademarks
- 18 Books
- 19 Other References

General Information

STUDY TIME – 200 MINS.

KEYWORDS

automation engineer, data-driven, emulators, keyword-driven, simulators, test automation framework, testware

LEARNING OBJECTIVES FOR TEST AUTOMATION

Introduction

Selecting Test Automation Candidates

(K1) Recall how ROI for test automation is determined

(K2) Explain the factors to be considered when determining if a project is well suited for test automation

Building Maintainable Test Automation Software

(K2) Explain the differences between data-driven and keyword- driven test automation

(K2) Understand the purpose of a test automation framework

(K1) Recall why test automation must be updated

Benefits of Automated Testing

(K1) Recall why test automation can increase test coverage

(K2) Describe the benefits of test automation

(K1) Recall how test automation can reduce costs

Test Automation Risks

(K2) Explain the risk factors for automation projects

Test Automation Success Factors

(K2) Explain the success factors for automation projects

(K1) Recall the recommended order for automation implementation

Test Automation Tools

Introduction

Test automation is a method of testing that uses automated test scripts rather than manual test cases. The test scripts are small software programs written in a scripting or programming language that accomplish the goals of a test by controlling the inputs to a software module and verifying that the results match the expectations. In its simplest form, a script mimics the user interaction with the system under test (SUT) and is programmed to report any variances from the expected behavior.

Test automation can be expensive to implement, but, when done correctly, can save enormous amounts of manual testing effort. With effective use of test automation, the quantity of tests executed can be increased, which results in greater requirements coverage, shorter time for execution and higher reliability and repeatability in the testing.

Selecting Test Automation Candidates

In order to maximize the efficiency of the automation effort, the test automation must be designed for long term use and maintainability. The return on investment (ROI) for test automation is based on the amount of money/time required to build the initial software and to maintain it over its lifetime (the investment), compared with the time saved from the equivalent manual testing effort (the return). A test automation project is only worthwhile if the return will be higher than the investment. Not all software is suitable for automation and attempting to automate unsuitable software will reduce the potential return while increasing the investment.

Good project candidates for automation share some common characteristics.

Expected long term usage – Because test automation is generally expensive to develop due to the cost of the tools and the effort to create the test scripts, the resulting automated tests need to be run multiple times to recover the costs. A standard heuristic is that the target software should remain in production for 2-5 years in order to regain the automation costs.

Stable functionality and interface – To reduce maintenance costs due to changes in the programmed scripts, it is more cost effective to create the test automation at the point when the target software has stabilized. Stabilization is generally reached when a set of core functionality is working and will not be substantially changed. It is also important for the interfaces used by the automation (e.g., the UI, the APIs) to be established and unchanging. Changes to the interface will require updates/changes to the test automation scripts that access the SUT via that interface.

Need for frequent regression testing – The best automated tests are those that are used frequently. When the software under test has need of frequent regression testing, test automation can be utilized to effectively and quickly conduct those tests and provide reliable and repeatable results. The more frequently the tests are used, the higher the return on investment.

Adequate tool support – Not everything can or should be automated. While there are many tools, and the tool family continues to improve and expand, there may be situations where the right tool is not available. This sometimes happens with code that uses unique interfaces or for embedded software that is communicating with hardware. Some of these issues can be resolved with simulators (i.e., software that is created to act like the software under test) or emulators (i.e., software that is created to act like the software working on the hardware under test), but sometimes the only option is to create a custom tool. Before this option is selected though, there must be an understanding of who will provide on-going support for the tool and how much effort will be required to create the tool.

Adequate skills in the team – Developing test automation is a software development project and should be conducted as such, with proper design, architecture, development, testing and documentation. While some tools provide a more user- friendly interface (generally at a higher cost), true programming skills are usually required to either write the test automation scripts or to write “glue-ware” that will stand between the test automation scripts and other capabilities (such as opening and parsing emails).

Management support – Test automation can be an expensive process and requires management support, understanding and approval. Tools can be expensive to purchase and may have license renewal considerations. Specific programming skills are required which may necessitate hiring people with skills for the selected tools. Because schedules can sometimes be delayed, it is important for management to have a clear understanding of the work required to achieve the desired level of automation.



Building Maintainable Test Automation Software

Maintainable test automation starts with building an automation framework. The value of a test automation framework is that it provides a way to identify and control all test automation testware. Without a framework, the result is often an inconsistent and unmanageable collection of automated test scripts. Building the framework also requires implementing the right tools, selecting and training the right people and creating the overall automation plan. The following steps are needed to create an effective framework for test automation.

Deciding on Data-Driven vs. Keyword-Driven Approach

Data-driven test automation separates the test script (the steps to be executed) from the data to be used (for input and verification). The data is usually accessed by the script from a spreadsheet or database and is maintained by a test analyst

with good knowledge of the domain to be tested. This allows for the best use of the programming skills of the automation engineer while the testing skills of the test analyst are leveraged to supply and control the data. This separation provides a higher level of maintainability by allowing a single script to conduct many tests where the only variance is the test data.

Keyword-driven test automation goes one step further and uses action words, or keywords, to describe the actions to be performed by the script. The test analyst defines the actions that are to be tested (e.g., add a user) and the data to be used by the actions (e.g., first name, last name, and address). The automation engineer writes a test script that will read the action and then perform the appropriate steps using the provided data. This type of coding allows the script and the data tables with action words to be reusable for multiple tests and limits the areas where changes are needed when new functions are added.

Keyword-driven test automation is particularly well suited for early automation development with Agile and similar SDLCs where automation is built while the software is still evolving. New keywords can be added as new functionality is developed, allowing automation to start early without creating a large maintenance effort later (i.e., accruing technical debt).

Implementing the Framework

When a framework is created, standards are established for the test automation development project. Naming conventions are defined and reusable functions are created to form the basis of the library. Elements from the library can be re-used in various scripts, reducing the need for development and lowering the maintenance requirements by having common shared code. A good framework is essential for creating efficient test automation that will be maintainable across a set of automation engineers. A framework, once established, also allows automation engineers to work on adding more to the function library as time allows, making the framework a living structure.

Building Continuously

An automation project is generally considered complete only when the software under test is no longer changing and no changes to existing tests are needed. Until that time, the automation must be continuously monitored, maintained and augmented to maintain and increase coverage of the software under test. Test automation that is not updated will result in declining coverage over the life of the software under test, increasing the chances of regressions escaping unnoticed. It is important to understand the on-going maintenance costs of a test automation suite to factor into the budget.

Benefits of Automated Testing

There are a number of benefits to automating testing. The primary benefits include the following:

- Automation can execute more tests in a shorter period of time, which in turns helps to increase test coverage
- Scripted tests will always run the same steps in the same order, providing greater reliability, repeatability, and improved consistency
- Reusability of automated tests facilitates future regression testing
- Faster release cycles are possible with lower regression risk
- Tests that are complex and difficult to execute manually can be good candidates for automation, to reduce the burden on the manual test effort
- Using data-driven or keyword-driven techniques allows more tests to be generated by adding more actions/data with no scripting changes
- The same tests can be run against various hardware and software configurations resulting in compatibility tests being automated
- More time is available for testers to explore new areas of the software that may have previously been untested, resulting in higher quality software

- By improving the frequency of testing (particularly regression testing) the continuous testing required for DevOps initiatives is possible
- By testing earlier with the use of automated tests, defect detection and remediation is less expensive
- Tests can be executed at times when people do not need to be using the system

A well-implemented test automation program will result in overall improvements to the efficiency of the testing, which in turn results in lower test execution costs. Test automation allows an organization to move to a faster release cycle with higher quality, allowing better responsiveness to market needs.

Test Automation Risks

There are risks with a test automation effort. These risks include the following:

- Management may perceive there is less need for manual testers when automation is in place. In reality, manual testers' roles are expanded when test automation is introduced.
 - Automated testing is not automatic testing. Test automation systems can be brittle if not designed and constructed properly. This is a problem that is frequently seen with scripts that have been recorded from execution rather than having been designed for maintainability and reusability. Recorded scripts can be a basis for script development, but the recording must be converted to a reusable, well-structured and maintainable script.
 - Test automation does not necessarily improve the effectiveness of testing in terms of defects found, as the quality of the automated tests depend on the quality of the test cases (such as the correct test conditions) and the basis for the tests (such as specifications). It is common for automated tests to become more confirmatory in nature as opposed to discovering new defects.
- Proper tool selection is critically important. Selecting the wrong tool due to an inadequate evaluation process can create extra effort and may render the implementation impossible.
 - Tool support must be reliable. Open source tools may go dormant if there is no strong community support. A commercial tool's vendor may go out of business or change directions. Tools may experience unexpected changes requiring unplanned changes in the testware.
 - Automation will not solve all testing problems. If a good testing process is not already in place, the automation effort may just speed up chaos.
 - Accurate reporting can be difficult. Failures may cascade causing the numbers to inaccurately reflect the quality of the software. Defects must still be analyzed and documented by a person.
 - Poor maintainability will be expensive. Potentially, very expensive.

Test Automation Success Factors

In addition to the characteristics of good automation targets, there are also some common success factors that will help to ensure the automation effort achieves the defined goals.

Find the Right Project

The first step in a test automation project is identifying the appropriate software system candidate. Systems that are near their sunset years and will soon be retired are generally not considered good candidates for automation as the return on investment will be short-lived. An exception to this might be starting test automation development on a retiring system to capture data and tests that will be valid in the replacement system, albeit with adjustments for the new interface.

Build Automatability into the System

Building a maintainable and reusable test automation suite starts with ensuring that the design of the system to be tested supports and facilitates test automation. One common issue in test automation efforts is trying to automate software which is inherently difficult to automate. This could be because it contains inconsistently named or mis-named objects. For object-based test automation (which is the standard and preferred approach in test automation), object identification is essential for creating maintainable test automation. Limited test access to APIs, a lack of observability during testing, insufficient logging, etc. can also significantly complicate the test automation effort, leading to more time and money spent on maintenance throughout the life of the automation. Early involvement by the automation engineer during the design of the system to be tested can help to ensure that the necessary support for the automation is built into the system.

Show Early Success

A large automation project can take years to complete. It is important to create interim milestones and demonstrate that the milestones are being met. In general, there are three areas of automation focus. In order of priority (and to provide the most visible return on investment quickly), implementation should proceed as follows:

- **Create acceptance/verification tests for the software build** – these are positive path tests that are used to verify that the code added to the build did not “break” the build. These tests are run every time code is committed and provide fast feedback to the developers if any issues have been introduced. In a frequent build environment, such as Agile, or in a continuous integration model, this automated testing is critical to the success of the process.
- **Regression tests** – regression tests are generally stable and well-defined. Automation for these tests is efficient because they will be used many times over the life of the product and that automation will save significant manual test execution time. Automated regression tests allow a team to release software safely, more frequently, and free testing time for more important areas.
- **Functionality tests** – in general, test automation is faster when the software being tested is stable. This results in fewer changes to the automation because the code being tested is not changing. That said, functional testing still needs to be automated, particularly in the rapid SDLCs, such as Agile. In this case, the code may not be stable as new features are still being added and evolved. Maintainability in design is critical for the test automation effort to be able to make forward progress and not be consumed by maintenance issues.

Review the Plan

Original estimations for an automation effort are sometimes wrong. This may be due to technical issues, frequently changing SUT, slow ramp-up of the testing team or other reasons. Reviewing the plan and validating the schedule should occur on a periodic basis to understand changes to the schedules and identified risks. It is also important to continually set realistic milestones and report on the achievement of those to the management sponsors of the effort.

Define Ownership

Automation requires upkeep and analysis to ensure it is working properly. Identifying a resource that can be called upon to detect and correct issues is critical to continued, uninterrupted use of automation in testing. Likewise, it is important to identify who will run the test automation and when it will be run. Often the manual testers assume the responsibility to execute the automation and do the preliminary debugging if an issue is found (by manually testing any failures that occur). This helps the manual tester to engage with the automation and also frees the automation engineers from debugging issues that may be due to data or environment changes.



Test Automation Tools

Early tools depended on recognizing characters that a user entered onto the screen or via a command line. With the advent of graphical systems, tools evolved to support coordinate-based positioning and text recognition of fonts and screen characters. Eventually, tools further evolved to recognize the native objects displayed on the windows, where multiple object attributes could be verified and the objects themselves could be accessed for interaction. With the advent of interfaces such as those used for web services, tools additionally supported the ability to bypass the UI and call the function, service, or method directly, often through the API.

Future uses of automation tools will include robotic process automation (RPA), artificial intelligence (AI) and machine learning to allow the tests to

adapt to the executing software, providing greater coverage and less up-front programming from the automation engineer.

Test tools cover a range of features, functions and levels of customizability. For teams with strong programming skills, tools that allow development of purpose-built functions are appropriate. For less technical test teams, tools that require minimal programming may be more appropriate. It is important to identify a tool that meets both the needs of the SUT and the skills of the team.

References

ISO/IEC/IEEE Standards

- ISO/IEC/IEEE 12207:2017
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Trademarks

The following registered trademarks and service marks are used in this document:

- AT*SQA® is a registered trademark of the Association for Testing and Software Quality Assurance

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